PMI’s® Process Groups in a Phase

- Initiating Processes
- Planning Processes
- Executing Processes
- Controlling Processes
- Closing Processes

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Intensität PM-Aufgaben

Vorprojektphase → Planungsphase → Realisierungsphase(n) → Abschlussphase

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Process Groups

- **Initiating processes**: recognizing that a project or phase should begin and committing to do so.

- **Planning processes**: devising and maintaining a workable scheme to accomplish the business need that the project was undertaken to address.

- **Executing processes**: coordinating people and other resources to carry out the plan.

- **Controlling processes**: ensuring that project objectives are met by monitoring and measuring process and taking corrective action when necessary.

- **Closing processes**: formalizing acceptance of the project or phase and bringing it to an orderly end.
Interaction between Phases

Prior Phases...

Design Phase

- Initiating Processes
- Planning Processes
- Controlling Processes
- Executing Processes
- Closing Processes

Implementation Phase

- Initiating Processes
- Planning Processes
- Controlling Processes
- Executing Processes
- Closing Processes

...Subsequent Phases

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Sample Generic Project Life Cycle

- Cost and staffing level vs. Time
- Initial Phase
- Intermediate Phases (one or more)
- Final Phase

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